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NATIONAL CAPITAL COMMISSION

**SIXTY-EIGHTH ANNUAL REPORT
1967-1968**

PART ONE


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SIXTY-EIGHTH ANNUAL REPORT

Part Two

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AUDITOR GENERAL OF CANADA

Ottawa, June 28, 1968.

The Honourable George J. McIlraith,
Minister of Public Works,
Ottawa.

Sir,

I have examined the accounts and financial statements of the National Capital Commission for the year ended March 31, 1968. In compliance with the requirements of section 87 of the Financial Administration Act, I report that, in my opinion:

- (a) proper books of account have been kept by the Commission;
- (b) the financial statements of the Commission
 - (i) were prepared on a basis consistent with that of the preceding year and are in agreement with the books of account,
 - (ii) in the case of the balance sheet, give a true and fair view of the state of the Commission's affairs as at the end of the year, and
 - (iii) in the case of the related statements give a true and fair view of the financial transactions of the Commission for the year; and
- (c) the transactions of the Commission that have come under my notice have been within the powers of the Commission under the Financial Administration Act and any other Act applicable to the Commission.

Yours faithfully,

A.M. HENDERSON

Auditor General of Canada.

NATIONAL CAPITAL COMMISSION

Established by the National Capital Act)

BALANCE SHEET AS AT MARCH 31, 1968

(with comparative figures as at March 31, 1967)

| | <u>Assets</u> | |
|--|---------------|--------------|
| | <u>1968</u> | <u>1967</u> |
| Cash | \$ 5,859,688 | \$ 2,098,299 |
| Short-term deposit certificates | 500,000 | 250,000 |
| Due from Government of Canada in respect of a parliamentary appropriation | — | 210,000 |
| Accounts receivable: | | |
| City of Ottawa | 883,289 | 1,586,244 |
| Rentals and other receivables | 354,064 | 465,041 |
| Government departments and agencies | 60,124 | 1,299,633 |
| Holdbacks and deposits from contractors and others, in cash (contra) | 248,759 | 713,248 |
| Inventories of maintenance supplies, nursery stock, small tools and equipment, etc., at cost or estimated realizable value | 321,560 | 274,930 |
| Capital assets, at cost (Schedule "A") | 175,164,748 | 163,489,138 |

| | |
|----------------------|----------------------|
| <u>\$183,392,232</u> | <u>\$170,386,463</u> |
|----------------------|----------------------|

The appended notes form an integral part of this statement.

Certified correct:

Marcel Couture
Director-General
Finance and Administration

Approved on behalf of the Commission:

D'Arcy Audet
Commissioner

C. A. L. Murchison
Commissioner

Liabilities

| | <u>1968</u> | <u>1967</u> |
|--|----------------------|----------------------|
| Accounts payable | \$ 1,158,817 | \$ 2,265,264 |
| Provision for grants in lieu of municipal taxes | 409,112 | 220,315 |
| Advances from government departments and agencies for services to be rendered | 274,477 | 39,830 |
| Holdbacks and deposits from contractors and others (contra) | 248,759 | 713,248 |
| Due to Government of Canada — unexpended balances of appropriations in respect of: | | |
| Expenses of operation, maintenance and general administration (Statement I) | \$ 50,908 | |
| Interest charges (Statement II) | <u>3,347</u> | |
| | 54,255 | 29,244 |
| National Capital Fund — unexpended balance (Statement III) | 2,378,003 | 647,082 |
| Government of Canada loans for acquisition of property (Statement IV) : | | |
| In the Greenbelt | 36,937,710 | |
| In other areas | 34,795,690 | |
| Unexpended | <u>3,382,501</u> | |
| | 75,115,901 | 74,285,921 |
| Proprietary interest (Statement V) | <u>103,752,908</u> | <u>92,185,559</u> |
| | <u>\$183,392,232</u> | <u>\$170,386,463</u> |

I have examined the above Balance Sheet and the related Statements and have reported thereon under date of June 28, 1968 to the Minister of Public Works.

A.M. HENDERSON
Auditor General of Canada

NATIONAL CAPITAL COMMISSION

Notes to Balance Sheet as at March 31, 1968

- (1) Parliament in the years 1959-60 to 1967-68 inclusive, has authorized loans of \$40,900,000 to the Commission for the purpose of acquiring property in the Green-belt. Of this amount, \$37,900,000 had been borrowed to March 31, 1968 leaving \$3,000,000 which may be borrowed in subsequent years.
- (2) In addition to the recorded liabilities, the Commission was obligated as at March 31, 1968 for compensation for properties expropriated estimated at \$15,630,000 of which the Bank of Canada will reimburse the Commission an estimated \$8,130,000 for properties acquired on their behalf.
- (3) The Commission is committed under an agreement with the Canadian Pacific Railway Company and the Canadian National Railway Company to the relocation of certain railway tracks, buildings and works, and, on completion, to transfer to the railway companies title to land, buildings, tracks and other works which were acquired or constructed by the Commission.

Pending completion, the total cost of this project amounting to approximately \$39,000,000 at March 31, 1968 is included in Capital Assets, although transfers to the railway companies of part of the new facilities have been made under agreements entered into prior to the year end. An estimated further \$4,500,000 is required for completion of these works, indemnities to owners of railway sidings, and maintenance commitments.

- (4) The Commission is committed to landscape and to transfer certain lands as follows:
 - (a) to the City of Ottawa, the right-of-way for the Queensway, free of charge;
 - (b) to the City of Ottawa, certain lands for Riverside Drive, at 50% of cost; and
 - (c) to the provinces of Ontario and Quebec, the approaches for the Macdonald-Cartier Bridge, free of charge.

NATIONAL CAPITAL COMMISSION

Statement of Expense of Operation and Maintenance of Parks, Parkways and Grounds adjoining Government Buildings at Ottawa and Hull, Maintenance of Other Properties and General Administration for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|--|--------------------|--------------------|
| Expense | | |
| Operation and maintenance : | | |
| Parks and parkways | \$1,093,854 | \$1,280,829 |
| Government grounds | 710,844 | 617,036 |
| Gatineau Park | 308,290 | 272,948 |
| Other — Queensway, etc. | 34,201 | 49,256 |
| Operations administration | <u>1,055,989</u> | <u>872,533</u> |
| | \$3,203,178 | 3,092,602 |
| Planning and administration : | | |
| Planning and design | 640,195 | 434,066 |
| Finance and administration | 369,785 | 303,353 |
| Executive offices | 336,190 | 263,709 |
| Commission and committee meetings | <u>27,331</u> | <u>23,833</u> |
| | 1,373,501 | 1,024,961 |
| Employee benefits | 309,548 | 240,237 |
| Grants in lieu of municipal taxes | 499,371 | 390,721 |
| Capital outlays : | | |
| Parkway lighting system | 20,061 | 17,896 |
| Machinery and equipment | 56,485 | 64,735 |
| Motor vehicles | 48,531 | 41,850 |
| Office equipment | <u>71,709</u> | <u>20,252</u> |
| | 196,786 | 144,733 |
| | <u>5,582,384</u> | <u>4,893,254</u> |
| Income | | |
| Equipment rentals, supervisory charges, sale of nursery stock and supplies, etc. | 283,292 | 182,124 |
| Net expense | <u>\$5,299,092</u> | <u>\$4,711,130</u> |
| Provided for by Department of Public Works Vote 60 and Treasury Board Vote 5 | \$5,350,000 | \$4,715,000 |
| Less: Unexpended balance refundable to the Government of Canada | 50,908 | 3,870 |
| | <u>\$5,299,092</u> | <u>\$4,711,130</u> |

Note: Expense for 1968 includes remuneration of Commissioners, \$32,409 (1967 — \$31,704).

NATIONAL CAPITAL COMMISSIONStatement of Interest Charges on Government of Canada Loans
for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|--|--------------------|--------------------|
| Interest on loans | \$3,783,031 | \$3,781,179 |
| Less: Net income from rentals | \$382,305 | |
| Interest on bank deposits | 77,073 | |
| Other income | <u>27,000</u> | |
| | <u>486,378</u> | <u>506,553</u> |
| | <u>\$3,296,653</u> | <u>\$3,274,626</u> |
| Provided for by Department of Public Works Vote 60 | \$3,300,000 | \$3,300,000 |
| Less: Unexpended balance refundable to the Government of Canada | <u>3,347</u> | <u>25,374</u> |
| | <u>\$3,296,653</u> | <u>\$3,274,626</u> |

NATIONAL CAPITAL COMMISSIONStatement of National Capital Fund
for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|---|---------------------|-------------------|
| Balance at April 1 : | | |
| In the Consolidated Revenue Fund | \$ — | \$ 1,625,500 |
| In the hands of the Commission | <u>647,082</u> | <u>(796,299)</u> |
| | 647,082 | 829,201 |
| Parliamentary appropriations | <u>14,650,000</u> | <u>25,000,000</u> |
| | <u>15,297,082</u> | <u>25,829,201</u> |
| Expenditures : | | |
| Capital outlays — per Statement III (a) | 11,442,417 | 23,857,867 |
| Grants, assistance to municipalities, etc., | | |
| consultants' fees and maintenance of | | |
| properties — per Statement III (b) | <u>1,476,662</u> | <u>1,324,252</u> |
| | <u>12,919,079</u> | <u>25,182,119</u> |
| Balance at March 31 | | |
| In the hands of the Commission | <u>\$ 2,378,003</u> | <u>\$ 647,082</u> |

NATIONAL CAPITAL COMMISSION

Statement of National Capital Fund

— Capital Outlays —

for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|---|---------------------|---------------------|
| Property acquired : | | |
| Gatineau Park | \$ 545,102 | \$ 249,011 |
| Approaches to Macdonald-Cartier Bridge | 22,061 | 3,655 |
| | <u>567,163</u> | <u>252,666</u> |
| Repayment of loans with respect to property now in use, or disposed of : | | |
| LeBreton Flats | 1,235,553 | 973,447 |
| Industrial and railway sites | 786,809 | 384,935 |
| Approaches to Macdonald-Cartier Bridge | 631,348 | — |
| Ottawa River Parkway | 592,977 | 43,384 |
| Sussex Drive | 509,353 | 698,459 |
| Riverside Drive | 491,697 | — |
| Other areas | — | 893,797 |
| | <u>4,247,737</u> | <u>2,994,022</u> |
| Construction and improvements : | | |
| Railway lines and structures | 3,672,397 | 15,462,068 |
| Roads and parkways | 2,059,397 | 3,627,249 |
| Bridges and approaches | 593,557 | 1,073,022 |
| Parks and boulevards | 124,746 | 198,354 |
| Buildings | 150,946 | 146,321 |
| Development of industrial lands | 32,217 | 32,339 |
| Improvement to LeBreton Flats | 216,879 | 149,668 |
| Improvements to farm properties in the Greenbelt | 75,470 | 92,650 |
| Improvements to historic properties | 28,128 | 9,703 |
| | <u>6,953,737</u> | <u>20,791,374</u> |
| Gross capital outlays | 11,768,637 | 24,038,062 |
| Less: Proceeds from sales of property | 326,220 | 180,195 |
| Net capital outlays | <u>\$11,442,417</u> | <u>\$23,857,867</u> |

NATIONAL CAPITAL COMMISSION

Statement of National Capital Fund
grants, assistance to municipalities, etc., consultants' fees and maintenance of properties
for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|---|--------------------|--------------------|
| Grants and assistance to municipalities : | | |
| Improvements to Confederation Square area | \$ 256,993 | \$ 211,378 |
| Payment to Village of Des Chênes for loss of use of sewers and watermains, etc. | 250,000 | - |
| Share of cost of Lees Avenue extension | 242,565 | 52,841 |
| Share of cost of placing overhead wires underground | 233,285 | 260,298 |
| Grant to Township of Gloucester for construction of sewers and watermains | 125,000 | — |
| Contribution towards cost of reconstruction of Riverside Drive extension | 100,458 | 3,431 |
| Reconstruction of sidewalk, wall and fence on Princess Avenue | 99,599 | 1,880 |
| Contribution towards cost of construction of Queens- way — landscaping and survey | 25,126 | 17,798 |
| Grants to historical societies | 18,900 | 27,040 |
| Assistance to municipalities — zoning, etc. | 10,316 | 15,359 |
| Cost of demolition of buildings and landscaping — Macdonald-Cartier Bridge approaches | 8,869 | 25,244 |
| Contribution towards cost of construction of overpasses at the intersections of the Western Parkway with Carling Avenue and Richmond Road | — | 191,790 |
| Structure and fencing — Redpath Street and Macdonald- Cartier Bridge approaches | — | 90,000 |
| | <u>1,371,111</u> | <u>897,059</u> |
| Consultants' fees : | | |
| Redevelopment of downtown Ottawa | 68,423 | 106,399 |
| Share of cost of study of development outside the Greenbelt | 8,564 | — |
| Alexandra Bridge structural condition and other bridge studies | (17,102) | 90,000 |
| Redevelopment of LeBreton Flats | — | 107,278 |
| | <u>59,885</u> | <u>303,677</u> |
| Maintenance and rehabilitation projects : | | |
| Maintenance of lands, etc. | 45,666 | 123,516 |
| | <u>\$1,476,662</u> | <u>\$1,324,252</u> |

NATIONAL CAPITAL COMMISSION

Statement of Government of Canada Loans
for the Acquisition of Property in the National Capital Region
for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967
and cumulative figures from inception to March 31, 1968)

| | <u>1968</u> | <u>1967</u> | <u>From Inception 1957 to 1968</u> |
|--|--------------------|--------------------|--|
| Property in the Greenbelt : | | | |
| Funds on hand at April 1 | \$1,628,286 | \$ 772,514 | |
| Loans received | \$ 500,000 | 2,000,000 | \$41,782,434 |
| Less: Repayments | <u>23,841</u> | <u>4,500</u> | <u>4,090,162</u> |
| | 476,159 | 1,995,500 | 37,692,272 |
| | <u>2,104,445</u> | <u>2,768,014</u> | |
| Property acquired | 1,373,724 | 1,144,228 | 41,027,872 |
| Less: Property sold | <u>23,841</u> | <u>4,500</u> | <u>4,090,162</u> |
| | 1,349,883 | 1,139,728 | 36,937,710 |
| Funds on hand at March 31 | <u>754,562</u> | <u>1,628,286</u> | <u>754,562</u> |
| Property other than Greenbelt : | | | |
| Funds on hand at April 1 | 1,079,127 | (632,823) | |
| Loans received | 4,850,000 | 8,000,000 | 52,467,566 |
| Less: Repayments (including \$4,247,737 provided by the National Capital Fund) | <u>4,496,179</u> | <u>3,038,830</u> | <u>15,043,937</u> |
| | 353,821 | 4,961,170 | 37,423,629 |
| | <u>1,432,948</u> | <u>4,328,347</u> | |
| Property acquired | 3,301,188 | 6,288,050 | 49,839,627 |
| Less: Property sold or charged to the National Capital Fund | <u>4,496,179</u> | <u>3,038,830</u> | <u>15,043,937</u> |
| | (1,194,991) | 3,249,220 | 34,795,690 |
| Funds on hand at March 31 | <u>2,627,939</u> | <u>1,079,127</u> | <u>2,627,939</u> |
| Total funds on hand at March 31 | <u>\$3,382,501</u> | <u>\$2,707,413</u> | <u>\$ 3,382,501</u> |

NATIONAL CAPITAL COMMISSIONStatement of Proprietary Interest for the year ended March 31, 1968

(with comparative figures for the year ended March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|--|----------------------|---------------------|
| Balance at April 1 | \$ 92,185,559 | \$68,162,902 |
| Add: | | |
| Capital outlays: | | |
| Statement of Expense of Operation, | | |
| Maintenance and General | | |
| Administration (Statement I) | 196,786 | 144,733 |
| National Capital Fund (Statement III) | 11,442,417 | 23,857,867 |
| Increase in inventories of nursery stock, | | |
| maintenance supplies, etc. | 46,630 | 60,648 |
| Donation for construction of a bandshell | | |
| at Vincent Massey Park | 35,000 | — |
| Increase in equity in a leasehold property | | |
| now owned by the Commission | — | 3,602 |
| | <u>103,906,392</u> | <u>92,229,752</u> |
| Deduct: | | |
| Capital assets written off | \$98,784 | — |
| Loss on disposal of motor vehicles and | | |
| equipment | <u>54,700</u> | 44,193 |
| | 153,484 | <u>44,193</u> |
| Balance at March 31 | <u>\$103,752,908</u> | <u>\$92,185,559</u> |

NATIONAL CAPITAL COMMISSION

Capital Assets as at March 31, 1968

(with comparative figures as at March 31, 1967)

| | <u>1968</u> | <u>1967</u> |
|---|----------------------|----------------------|
| Property : | | |
| Greenbelt in the townships of Gloucester and Nepean | \$ 36,937,710 | \$ 35,587,827 |
| Parks, parkways, etc. | 31,103,089 | 28,201,388 |
| LeBreton Flats | 18,284,400 | 18,012,380 |
| Gatineau Park | 6,431,333 | 5,886,231 |
| Queensway | 4,394,560 | 4,540,790 |
| Approaches to Macdonald-Cartier Bridge | 2,707,647 | 2,646,966 |
| Industrial and railway sites | 921,517 | 1,261,102 |
| Mackenzie King Bridge | 270,963 | 270,963 |
| Historic properties | 3,157 | 3,157 |
| Leases and licences of occupation | 1 | 1 |
| | <u>101,054,377</u> | <u>96,410,805</u> |
| Railway lines and structures | 39,307,116 | 35,634,719 |
| Roads and parkways | 19,552,323 | 17,570,978 |
| Bridges and approaches | 4,383,841 | 3,819,376 |
| Parks and boulevards | 4,743,313 | 4,617,302 |
| Buildings | 2,464,973 | 2,285,901 |
| Development of industrial lands | 642,041 | 609,824 |
| Improvements to LeBreton Flats | 680,693 | 463,814 |
| Improvements to farm properties in the Greenbelt | 543,633 | 427,576 |
| Improvements to historic properties | 377,101 | 348,973 |
| Parkway lighting system | 309,091 | 289,030 |
| Machinery and equipment | 640,511 | 628,851 |
| Motor vehicles | 301,417 | 287,083 |
| Office equipment | 164,318 | 94,906 |
| | <u>\$175,164,748</u> | <u>\$163,489,138</u> |

NATIONAL CAPITAL COMMISSION

Comments of the Commission regarding Financial Statements for the year ended March 31, 1968

(for details refer to the financial statements)

| | <u>1968</u> | <u>1967</u> |
|--|--------------|--------------|
| 1. Expense of operation and maintenance of parks, parkways and grounds adjoining Government buildings at Ottawa and Hull, maintenance of other properties and general administration | \$ 5,582,384 | \$ 4,893,254 |

The Commission has spent for this purpose \$5,582,384 including \$196,786 for improvements to the parkway lighting system, motor vehicles, machinery and equipment. These expenditures were financed by parliamentary appropriations of \$5,350,000 of which \$50,908 is refundable to the Government of Canada — net \$5,299,092 and incidental income of the Commission amounting to \$283,292.

| | | |
|---|-----------|-----------|
| 2. Interest charges on outstanding Government of Canada loans | 3,783,031 | 3,781,179 |
|---|-----------|-----------|

The Commission has spent \$3,783,031 for interest payable to the Receiver General of Canada on loans made to the Commission for the acquisition of property in the National Capital Region. These expenditures were financed by parliamentary appropriations of \$3,300,000 of which \$3,347 is refundable to the Government of Canada — net \$3,296,653 and by rentals earned and interest income of \$486,378.

| | | |
|--|-------------------|-------------------|
| 3. National Capital Fund — Expenditures for improvement and development within the National Capital Region | 13,245,299 | 25,362,314 |
| Less: Sales of property | 326,220 | 180,195 |
| | <u>12,919,079</u> | <u>25,182,119</u> |

The Commission has spent \$13,245,299 for this purpose of which \$11,768,637 was for capital outlays and \$1,430,996 for assistance to municipalities, etc., and \$45,666 for maintenance and rehabilitation projects. \$14,650,000 was drawn out of the Fund during the year.

The balance of the National Capital Fund at March 31, 1968 was \$2,378,003.

4. Acquisition of property through loans provided by the Government of Canada:

| | | |
|--|-------------|-----------|
| Greenbelt | 1,349,883 | 1,139,728 |
| Other than Greenbelt (excess of disposals over acquisitions) | (1,194,991) | 3,249,220 |

The Commission has spent \$154,892 (net) during the year for the acquisition of property as follows:

Greenbelt

| | | |
|-------------------------|---------------|-------------|
| Gross acquisitions | \$1,373,724 | |
| Less: Sales of property | <u>23,841</u> | |
| | | \$1,349,883 |

Other than Greenbelt

| | | |
|--|------------------|--------------------|
| (Parks, parkways, LeBreton Flats, industrial and historical properties) | | |
| Gross acquisitions | \$3,301,188 | |
| Less: Sales of property (including \$4,247,737 provided by the National Capital Fund) | <u>4,496,179</u> | <u>(1,194,991)</u> |
| Total acquisitions (net) | | \$ 154,892 |

These acquisitions were financed by loans from the Government of Canada of \$500,000 for the Greenbelt — loans repaid amounting to \$23,841 and loans of \$4,850,000 for property other than Greenbelt — loans repaid amounted to \$4,496,179.

The loans outstanding at the end of the year amounted to \$36,937,710 for the Greenbelt, \$34,795,690 for property other than the Greenbelt and \$3,382,501 for unexpended funds. The total loans amounted to \$75,115,901.

The total expenditures of the Commission for the year ended March 31, 1968 amounted to

| | |
|---------------------|---------------------|
| <u>\$22,439,386</u> | <u>\$38,245,500</u> |
|---------------------|---------------------|

These expenditures were financed out of:

| | | |
|------------------------------|---------------------|---------------------|
| Parliamentary appropriations | 21,514,824 | 33,167,876 |
| Loans to the Commission | 154,891 | 4,388,948 |
| Revenues of the Commission | <u>769,671</u> | <u>688,676</u> |
| | <u>\$22,439,386</u> | <u>\$38,245,500</u> |

NATIONAL CAPITAL COMMISSION

Expenditures for development and improvement within the National Capital Region
from April 1, 1947 to March 31, 1968

The Commission has spent \$206,310,396 for improvement and development within the National Capital Region during the period April 1, 1947 to March 31, 1968. These expenditures were made for the following purposes:

Acquisition of property for:

| | | |
|--|--------------|---------------|
| Greenbelt | \$36,937,710 | |
| LeBreton Flats | 18,284,400 | |
| Gatineau Park | 6,244,814 | |
| Confederation Square | 5,681,766 | |
| Sussex Drive | 5,461,081 | |
| Ottawa River Parkway | 4,756,743 | |
| Queensway | 4,395,034 | |
| Rideau River Parkway | 2,721,853 | |
| Miscellaneous sites | 2,418,486 | |
| Eastern Parkway | 2,172,003 | |
| Approaches to Macdonald-Cartier Bridge | 2,037,679 | |
| Des Chênes - Britannia Bridge | 1,111,062 | |
| Western Parkway | 1,044,881 | |
| Philemon Wright Parkway - Hull | 943,134 | |
| Hull General Lands | 879,171 | |
| New passenger railway terminal at Hurdman | 701,470 | |
| Northern Entrance - Hull | 669,969 | |
| Colonel By Drive extension | 622,625 | |
| Lucerne Parkway | 606,564 | |
| Central Business District - Ottawa | 407,983 | |
| Mackenzie King Bridge | 270,962 | |
| Station Boulevard | 243,426 | |
| Industrial and railway sites, Township of Gloucester | 208,844 | |
| Hull - Lucerne | 68,996 | |
| Historic Sites | 3,157 | \$ 98,893,813 |

Relocation of railway facilities

39,307,116

Construction:

| | |
|--|-----------|
| Ottawa River Parkway | 8,644,970 |
| Parkways in Gatineau Park | 5,918,547 |
| Miscellaneous projects | 4,797,846 |
| Western Parkway | 1,901,742 |
| Colonel By Drive | 1,769,793 |
| Gatineau Park (improvement of park facilities) | 1,426,065 |
| Mackenzie King Bridge | 1,351,548 |
| Development of Hull Parks | 806,557 |

| | | |
|-------------------------------------|---------|------------|
| Improvements to LeBreton Flats | 680,694 | |
| Eastern Parkway | 593,433 | |
| Development of Hog's Back Park | 523,636 | |
| Lac des Fees Parkway | 507,770 | |
| Improvements in the Greenbelt | 487,658 | |
| Improvements to historic properties | 377,100 | 29,787,359 |

Assistance to municipalities, etc. —

(Share of joint projects and grants):

| | |
|--|-----------|
| Grant to the City of Ottawa for construction of sewers to the sewage disposal site at Green Creek to alleviate the pollution of the Ottawa River, paid in full | 5,000,000 |
| Grants to the City of Ottawa for construction of sewers and water mains in advance of need, total \$2,758,000, paid to date | 2,685,971 |
| Contribution re construction of Riverside Drive | 1,306,299 |
| Confederation Square changes | 1,086,508 |
| Contribution re construction of Bytown Bridges and improvements to Sussex Drive | 966,315 |
| Improvements to Ottawa (\$307,511) and Hull (\$490,092) approaches to the Chaudiere Bridge | 797,603 |
| Contribution re construction of new Bronson Avenue - Canal Bridge | 639,313 |
| Share of cost of underground wiring - Downtown Ottawa | 493,583 |
| Landscaping and demolition of buildings for the Queensway | 481,505 |
| Miscellaneous assistance | 393,266 |
| Contribution towards cost of construction of overpasses at the intersections of the Western Parkway with Carling Avenue and Richmond Road | 378,956 |
| Share of cost of Lees Avenue extension | 295,406 |
| Contribution to Village of Des Chênes for loss of use of sewers and watermains, etc. | 250,000 |
| LeBreton Flats - studies, etc. | 220,549 |
| Demolition of buildings for approaches to Macdonald-Cartier Bridge | 209,564 |
| Contribution re construction of Dunbar Bridge | 190,815 |
| Grant to Nepean for construction of a new sewer and disposal plant, paid in full | 160,000 |
| Miscellaneous research and studies | 131,503 |

| | | |
|---|---------------|------------|
| Contribution to Township of Gloucester for construction of sewers and watermain, etc. | 125,000 | |
| Reconstruction of sidewalk, wall and fence on Princess Avenue | 101,479 | |
| Grants to historical societies | <u>96,464</u> | 16,010,099 |

| | | |
|--|--|----------------------|
| Miscellaneous maintenance of undeveloped lands and rehabilitation projects | | 1,172,505 |
| Interest on loans to acquire property | | <u>21,139,504</u> |
| Total Expenditures | | <u>\$206,310,396</u> |

NOTE: See Financial Chart attached.

NATIONAL CAPITAL COMMISSION

EXPENDITURES FOR DEVELOPMENT AND IMPROVEMENT
WITHIN THE NATIONAL CAPITAL REGION

APRIL 1, 1947 TO MARCH 31, 1968

\$ 210,000,000

CUMULATIVE TOTAL

\$ 206,310,396

\$ 35,000,000

200

Interest on loans to
acquire property

190

Miscellaneous maintenance
Assistance to municipalities,
construction projects and
grants for sewers and
water mains.

180

170

160

150

140

130

120

110

100

90

80

70

60

50

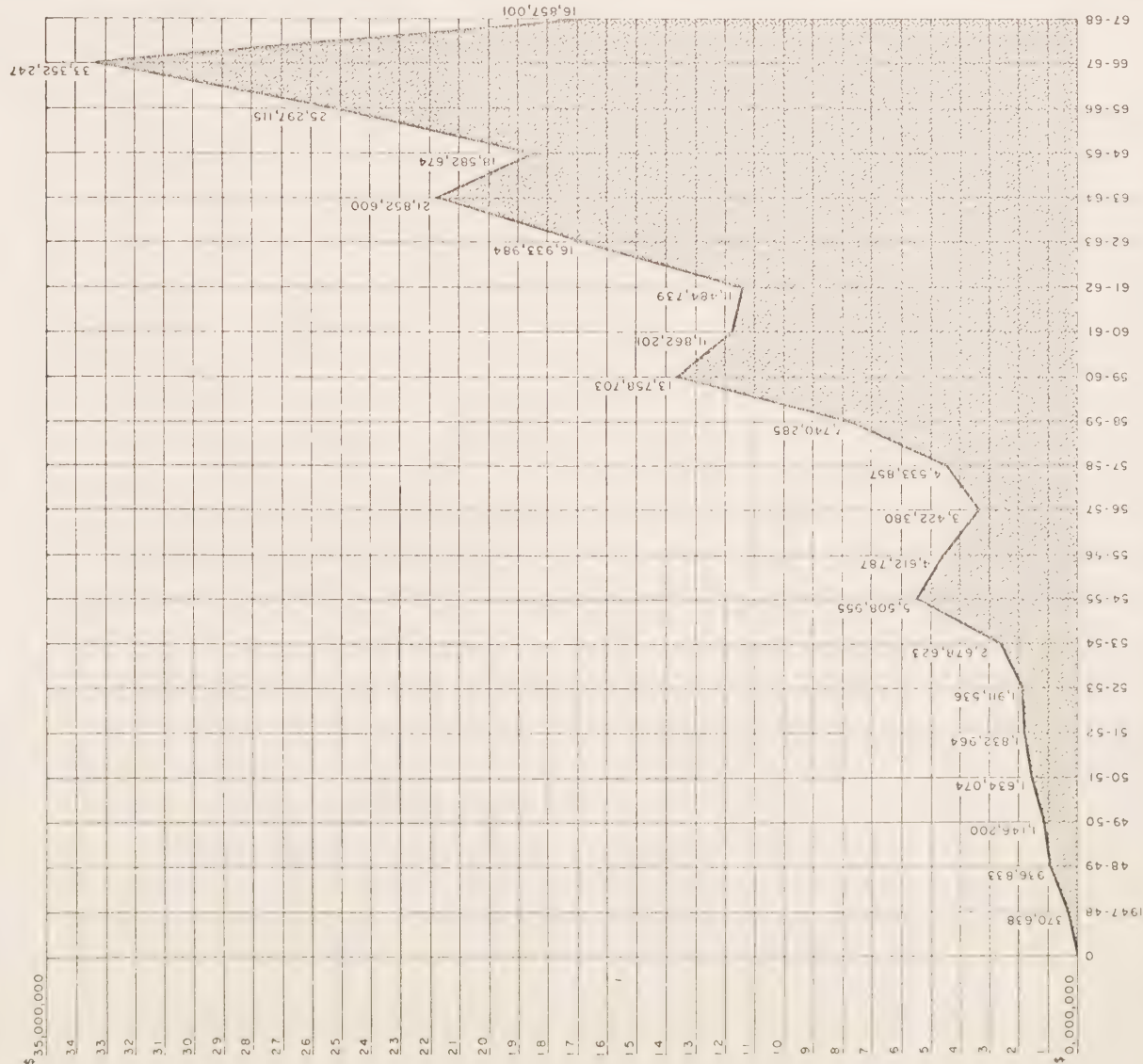
40

30

20

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\$ 0,000,000



\$ 35,000,000

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NATIONAL CAPITAL COMMISSION

Annual Report for the fiscal year commencing
April 1, 1967 and ending March 31, 1968

OTTAWA — CANADA



COMMISSIONERS WHOSE TERMS OF OFFICE EXPIRED IN 1967-68

Lieutenant-General S.F. Clark retired as Chairman of the National Capital Commission on September 30, 1967. Appointed Chairman on October 1, 1961, Lieutenant-General Clark guided many important projects of the Commission during his six years as Chairman including the railway relocation scheme, the acquisition of the Greenbelt, the construction of the Ottawa River Parkway and the acquisition and initial redevelopment of the LeBreton Flats area. The Commission is indebted to General Clark and extends best wishes on his retirement.

The Commission wishes to record its appreciation to Mr. Auguste Martineau, of Ottawa, whose term of office as a member of the Commission and of its Executive Committee expired on February 5, 1968. He was appointed on September 3, 1964.

APPOINTMENT OF NEW CHAIRMAN AND VICE - CHAIRMAN

Mr. A. John Frost, of Manotick, Ontario, was appointed Chairman of the National Capital Commission on January 23, 1968. He was appointed Commissioner on April 29, 1966 and became Vice-Chairman on February 21, 1967.

Mr. Jean-Claude La Haye, of Montreal, was appointed Vice-Chairman of the Commission on January 23, 1968. He was appointed to the Commission on February 16, 1967, for a term of four years.

IN MEMORIAM

The Commission deeply regrets the death of Major General Howard Kennedy, of Rockcliffe Park, who served as Chairman of the Federal District Commission and its successor the National Capital Commission from 1952 to 1960 at which time he retired. He was re-appointed to the Commission in April, 1964 and passed away on April 29, 1967. General Kennedy was instrumental in implementing policies vital to the carrying out of the National Capital Plan.

NATIONAL CAPITAL COMMISSION

MINISTER RESPONSIBLE

The Minister of Public Works, The Hon. George J. McIlraith, P.C., Q.C., M.P.

CHAIRMAN

Lt.-Gen. S.F. Clark
A. John Frost, F.C.A., B.Com., C.F.A.

Rockcliffe Park, Ontario*
Manotick, Ontario**

VICE-CHAIRMAN

A. John Frost, F.C.A., B.Com., C.F.A.
Jean-Claude La Haye, B.A., B.Com., M.C.P.,
C.U.Q., M.I.U.C., A.A.P.P.Q.

Manotick, Ontario**
Montreal, Québec***

COMMISSIONERS

D'Arcy Audet, M.I.R.A.C., P.Q.A.A., O.A.A.
J-Eugène Bissonnette, M.D.
Wilfrid Carr
Gérald-J. Gaudet, B.Arch., P.Eng.
Thomas Howarth, Ph.D., F.R.A.I.C., F.R.A.B.A.,
F.R.I.B.A.
Warnett Kennedy, A.R.I.B.A., A.M.T.P.I.,
T.P.I.C., M.S.I.A.
Mrs. B. Earle MacDonald
P. Joseph Moran, B.Sc. (Agr.)
Gérard Moreault
Clifford A.L. Murchison, Q.C., B.A., LL.B.
Mrs. James P. Norrie, B.A.
Kenneth K. Paget, B.Sc.
Alan R. Philp, B.A., LL.B.
D. Wallace Stewart, B.Sc., P.Eng.
Graham F. Towers, C.M.G., B.A.,
LL.D., D.G.L.
Mrs. Walter A. Tucker
(Two vacancies)

Hull, Québec
Québec, Québec
Ottawa, Ontario
Moncton, New Brunswick
Toronto, Ontario
Vancouver, British Columbia
Charlottetown, Prince Edward Island
Regina, Saskatchewan
Hull, Québec
Ottawa, Ontario
Truro, Nova Scotia
Calgary, Alberta
Fort Garry, Manitoba
Renfrew, Ontario
Rockcliffe Park, Ontario
Grand Falls, Newfoundland

* Retired September 30, 1967

** Appointed Vice-Chairman on February 21, 1967;
appointed Chairman, January 23, 1968

*** Appointed Vice-Chairman, January 23, 1968

COMMITTEES OF THE COMMISSION

EXECUTIVE COMMITTEE (5 Members)

Mr. A. John Frost, Chairman
Mr. Jean-Claude La Haye, Vice-Chairman
Mr. D'Arcy Audet

Mr. Clifford A.L. Murchison
Mr. Auguste Martineau
(until February 5, 1968)

LAND COMMITTEE (7 Members)

Mr. A. John Frost, Chairman
Mr. Alan K. Hay
Mr. J-N. Morin
Mr. P.S. Secord

Dr. Louis M. Bloomfield, Q.C.
Mr. Frank D. Millar
Mr. Gilles Brunet

ADVISORY COMMITTEE ON DESIGN (10 Members)

Dr. Thomas Howarth, Chairman
Mr. R.T. Affleck
Mr. D'Arcy Audet
Mr. David Crinion
Mr. Jean Gareau

Mr. Donald Graham
Mr. Jean Issalys
Mr. Jean-Louis Lalonde
Mr. Hart Massey
Mr. B. Myers

PUBLIC RELATIONS ADVISORY COMMITTEE (7 Members)

Mr. Frank R. Crawley, Chairman
Mr. Dan Wallace
Mr. Bernard Brouillet

Mr. Norman A. Dann
Mr. V. Frank Segee
(two vacancies)

HISTORICAL ADVISORY COMMITTEE (20 Members)

Dr. Louis M. Bloomfield, Q.C., Chairman
Dr. J-E. Bissonnette
Mr. C.C.J. Bond
Mrs. F.R. Crawley
Mr. Egide Dandenault
Mr. David Farr
Mr. W.E. Fancott
Mr. W.E.D. Halliday
Professor Jean Hamelin
Dr. R.H. Hubbard

Dr. W.K. Lamb
Mr. Marc Laterreur
Dr. Robert F. Legget
Mr. Eric W. Morse
Mr. Augustin Potvin
Mr. Arthur J.H. Richardson
Mr. Donald Ritchie
The President of the Ottawa
Historical Society
(one vacancy)

GATINEAU PARK ADVISORY COMMITTEE (5 Members)

Mr. D'Arcy Audet, Chairman
Mr. Eric W. Morse
Mr. Gavin Henderson

Mr. Gérard Moreault
Dr. Hans Geggie

AGRICULTURAL ADVISORY COMMITTEE (5 Members)

Dr. Grant M. Carman, Chairman
Dr. Peter C. Stobbe
Dr. J-Rosario Pelletier

Professor N.H. Lithwick
Mr. Howard D. Carr

ADVISORY COMMITTEE ON PLANNING

(10 members comprising 5 Commissioners and the five members of the Executive Committee (ex officio).)

CHAIRMAN

A. John Frost

VICE—CHAIRMAN

Jean-Claude La Haye

GENERAL MANAGER

Eric W. Thrift

SECRETARY

J-Edouard Handy

PUBLIC RELATIONS ADVISER

J-Maurice Landry

ASSISTANT GENERAL MANAGER

Planning & Design Branch

Robert M. Leary

DIRECTOR

Planning & Urban
Design Division

D. L. McDonald

DIRECTOR

Project Design
Division

Don W. Pettit

MANAGER

Control & Services
Division

John W.P. Cole

ASSISTANT GENERAL MANAGER

Operations Branch

H. Austin Davis

DIRECTOR

Construction & Services
Division

James A. MacNiven

DIRECTOR

Property
Division

Frank S. Marshall

DIRECTOR

Parks & Grounds
Division

Alan R. Ede

DIRECTOR—GENERAL

Finance & Administration Branch

Marcel Couture

DIRECTOR OF FINANCE

Joe E. Kirchner

DIRECTOR OF PERSONNEL

G rard Chartrand

THE NATIONAL CAPITAL COMMISSION

The National Capital Commission is a Crown Corporation. It operates under powers set out in the National Capital Act which received assent on September 5, 1958 and subsequently proclaimed on February 6, 1959. The Commission is the successor to the Federal District Commission (1927-1959) which in turn was preceded by the Ottawa Improvement Commission (1899-1927).

Objects and Purposes

The objects and purposes of the Commission are defined in Section 10 (1) of the National Capital Act. They are:

"to prepare plans for and assist in the development, conservation and improvement of the National Capital Region in order that the nature and character of the seat of the Government of Canada may be in accordance with its national significance."

An important aspect of the work of the Commission is the co-ordination of planning with the local governments operating within the 1,800 square miles of the National Capital Region. The Commission deals with 72 local municipal authorities in the provinces of Ontario and Quebec.

Composition

The Commission is composed of 20 members. At least one is appointed from each of the ten provinces. In addition, there is a Chairman and a Vice-Chairman, at least two members from the City of Ottawa, at least one from the City of Hull, at least one member from a Quebec municipality within the National Capital Region other than Hull and at least one member representing an Ontario municipality located within the region other than Ottawa.

The Chairman is the Chief Executive Officer of the Commission and presides at all meetings. In his absence, this duty is exercised by the Vice-Chairman. The Chairman, Vice-Chairman and the General Manager of the Commission are designated by the Governor-in-Council. The General Manager is responsible for the management and administration of the Commission. The Commission must meet at least three times a year in the City of Ottawa.

Powers and Limitations

The Commission operates within limits prescribed by the National Capital Act, the Financial Administration Act and other government directives.

The primary role of the Commission is to plan for and assist in the development of the National Capital Region. The Commission can acquire and develop property, construct and maintain roads, bridges, parks and other public works. It can undertake joint projects with municipalities, construct and operate concessions, make grants for various purposes and maintain historic buildings.

All the projects and expenditures of the Commission require government approval. The approval of the Governor-in-Council must be obtained through the Treasury Board prior to the acquisition of any property valued at more than \$25,000 or before any land valued at over \$10,000 is sold. Approval of the Governor-in-Council is also required before the Commission takes or acquires land without the

consent of the owner. Authority must also be sought and granted before the Commission enters into leases of property for more than five years, when it enters into joint projects with municipalities, undertakes construction, or makes grants. Treasury Board approval must be secured before major contracts can be awarded.

COMMITTEES OF THE COMMISSION

The Executive Committee

The composition of the Executive Committee is determined by the National Capital Act. Its responsibilities are delegated by the Commission. The Chairman and Vice-Chairman are "ex officio" members. Three Commissioners are appointed by the Commission. This body meets once a month. It formulates recommendations on policy, program and action to the Commission, authorizes administrative expenditures and makes decisions within policies approved by the Commission.

The Management Committee

The members of the Management Committee are the General Manager, the Assistant General Manager for Operations, the Assistant General Manager for Planning and Design and the Director General of Finance and Administration. The Committee meets weekly to deal with administrative and procedural matters, and recommends policies to the Chairman for presentation to the Executive Committee and the Commission.

The Management staff of the Commission was involved in an expanded program of training to increase its managerial skills and to improve upon the reorganisation of the staff. This has been substantially completed. The staff training program was a combination of on-the-job training and special courses given by the Public Service Commission and by special Consultants hired by the Commission. The program is continuing in the current year.

The Land Committee

The Land Committee's membership is made up of six experts in property matters. It advises the Commission on land acquisition and recommends policy in relation to property administration. The Committee usually meets monthly.

The Advisory Committee on Design

Ten prominent Canadian architects, planners and landscape architects serve on this Committee. It makes recommendations to the Commission on the exterior appearance and siting of buildings and works to be erected on Federal lands within the National Capital Region as well as related site planning and landscaping matters. The Act requires that all such structures and works shall be approved by the Commission before execution.

The Public Relations Advisory Committee

This Committee, composed of seven members, makes recommendations to the Commission in connection with the development of both public relations and information programs.

The Historical Advisory Committee

This Committee is composed of twenty experts in local history. It makes recommendations to the Commission for the preservation, marking and interpretation of historic sites and buildings within the National Capital Region.

The Agricultural Advisory Committee

This Committee, composed of five members, advises the Commission on the use and development of land for forestry and agriculture.

The Advisory Committee on Planning

This new Committee with responsibilities in the field of planning was created in 1967. It will consist of ten members.

The Gatineau Park Advisory Committee

Composed of five members, this Committee advises the Commission on the development, improvement and administration of Gatineau Park.

THE PLANNING AND DESIGN BRANCH

Responsibilities

The Planning and Design Branch is headed by an Assistant General Manager and discharges its responsibilities in eight major areas. They include: urban design responsibilities in long-range planning, the preparation of specific project plans, the development and maintenance of a computer information and data system; the Capital Improvements Program of the Commission; the preparation of architectural plans, engineering, landscape architectural plans and liaison with the municipalities within the National Capital Region.

The planning functions are varied. They range from the preparation of land use and development plans for the entire National Capital Region to the development of specific projects to be carried out exclusively by the Commission or in co-operation with federal departments and provincial or municipal authorities.

Architectural, engineering and landscaping responsibilities are also diverse and range from the preparation of contract documents for a structure, to the design of roads, the preparation of site development plans, the design of parks and the development of parkways owned by the Commission. The Branch is also responsible for planning the restoration of historic buildings within the National Capital Region.

A major responsibility of the Branch is to provide design co-ordination for structures to be erected on federally owned lands. This is provided through the Commission's Advisory Committee on Design. Policies in this area are administered by the Branch.

The Capital Improvements Program of the Commission is prepared and administered by the Planning and Design Branch which maintains a data file and provides computer services for all branches of the Commission. Essential support services are provided by the Control and Services Division. The Division identifies, determines and isolates data required by the Branch which enables it to recognize important

trends and take action in the development of standards and statistics. The Control and Services Branch also provides stenographic and drafting services, the reproduction of plans and the construction of models.

Regional Planning

Long-range planning by the Commission covers the preparation of a regional plan for the entire 1,800 square mile National Capital Region. The plan, which is scheduled for completion in 1971, will be based upon extensive research into the economic, physical and human resources of the region and upon methods designed to realize their full potential.

The plan will incorporate the findings of earlier reports, prepared by consultants, who examined the possibilities of urban development beyond the outer limits of the Greenbelt. These plans are being evaluated by Commission staff.

During the 1967-68 fiscal year, a detailed work schedule for the plan was prepared and work begun on an 18-month inventory and analysis of data already available to the Commission.

Building Heights

The City of Ottawa accepted the offer from the National Capital Commission to provide advisory services and assistance in a study of the problems of the central area of Ottawa. This study was to apply particularly to zoning regulations including building heights, the development potential of the centre of the city and the preservation of the visual significance of the Federal Government buildings on Parliament Hill. National Capital Commission staff and the Advisory Committee on Design supplied guidelines for an evaluation of the problems. They also recommended a method for handling a large number of permit applications for buildings in the central area which would not conform to the city's regulations. This method took into account the national importance of preserving the significance of Parliament Hill. The key recommendation from the National Capital Commission that a detailed central area study involving economic factors, traffic and urban design, and other related matters was adopted.

However, the City of Ottawa Council approved the construction of several buildings which did not conform to the recommendations of the Commission and City staffs, and which had been endorsed by the National Capital Commission.

Joint Parliamentary Committee

Considerable progress has been made in the preparation of a brief to provide facts and information to the proposed Joint Parliamentary Committee.

Parliament approved the appointment of the Committee to examine and report on the affairs of the National Capital Commission. The brief will outline the Commission's responsibilities under the National Capital Act, the activities that have been carried out under this authority, the problems that have been encountered and some suggestions for improvement.

Part one of the presentation consists of background information and a report of the Commission's stewardship of its affairs from the time of the last Joint Parliamentary Committee in 1956. In view of the large volume of work which has been carried out by the Commission since 1956, the assembly of information and its preparation in both written and map form has made heavy demands on staff time in recent months.

Capital Improvements Program

In March 1967, the Branch assumed responsibility for the development of the Capital Improvements Program of the Commission. The program calls for the preparation of project sheets for all existing and proposed systems and the development of a program for storing and updating information through the use of automated computer techniques.

Descriptive statements, identifying each activity and project of the total program of the Commission, have been completed. Two program review statements and an estimates submission have been co-ordinated with the methods now being used by the Treasury Board. Work schedules have been prepared for all divisions within the Commission for a two-year period. In the preparation of the five-year program of the Commission, regard was given to the proposals of the program of the City of Ottawa.

Railway Relocation

A major Commission responsibility has been the implementation of the Railway Relocation Plan. The design phase of this undertaking is now near completion by consultants under Branch supervision. Plans and specifications have been prepared for the Belfast Road overpass and for a new CPR railway station on Montcalm Street in the City of Hull. Designs and specifications have also been completed for service and storage buildings to be located in the Walkley Road marshalling yards and adjacent to the Ottawa Station. Landscape site development plans have been completed for the Ottawa Station and the Dow's Lake area beside the Prescott line.

Sparks Street Block

In keeping with its policy to improve the downtown area of Ottawa, the National Capital Commission acquired by expropriation in June, 1967, a block of land bounded by Sparks, Bank, Queen and Kent Streets.

This property, which is to be incorporated with the land holdings of the Bank of Canada immediately to the north, will permit a comprehensive redevelopment of two city blocks in the downtown area. It will provide the site for the building requirements of the Bank of Canada and other Federal Government office buildings. Redevelopment will also make possible a westerly extension of the Sparks Street Mall.

Working in co-operation with the Bank of Canada and the Department of Public Works, the Commission has commenced preparation of development plans for the Sparks Street Block. Liaison is also being maintained with the developers of Place de Ville to the west. A planning consultant has been appointed to assist in this work. Surveys required to determine land use, building height and bulk, traffic circulation requirements and the needs for utilities and public services have been completed.

LeBreton Flats

During 1967, cost sharing negotiations were pursued by the Commission with the Federal Department of Public Works and the City of Ottawa. These agreements are based on the findings of preliminary studies and plans leading to the proper development of the area. Liaison has been maintained between the Commission, the Department of National Defence Planning Group, the Department of Public Works

and the City of Ottawa, in relation to the responsibility of the Commission to provide serviced sites for Federal Government buildings to be located in the LeBreton Flats. Planning studies are underway on the form, shape and proposed uses to be incorporated in the transportation centre to be centrally located in the LeBreton Flats. Similar studies are also being made of the western portion of the area.

Confederation Square

Work has continued with the preparation of the Confederation Square development plan for the area bounded by Elgin, Wellington, Rideau, Mosgrove, Nicholas streets and Laurier Avenue.

The planning staff of the Commission supervised the revision of the redevelopment plan prepared in 1962 for the land east of the Rideau Canal and has been engaged in co-ordinating services required for the proposed Department of Transport building. During 1967, a feasibility study of the design and location of an underground truck service tunnel was completed.

Cost sharing negotiations have been carried out with the City of Ottawa and the Department of Public Works. These negotiations were based upon preliminary plans for traffic installations, landscape development and the provision of public service and utilities which will be required in the redevelopment of Confederation Square and adjacent properties.

Gatineau Park

A development plan concept for Gatineau Park was completed in 1967. Based on an extensive study of the resources and needs of the National Capital Region, the plan sets objectives for further development of conservation and recreation projects. Detailed plans are being prepared to establish the location and timing of projects necessary over a 30-year period.

The development plan concept calls for the division of Gatineau Park into three geographic areas; a conservation area, encompassing about 40 percent of the park and including Lac Lapêche, an active recreation area is proposed for development in the eastern and central area of the park, and the southerly section to be retained as a green wedge in an area that may become a highly urbanized extension.

Computer Information Program

A joint program in co-operation with the Dominion Bureau of Statistics for the development of a geocoding system has now begun. This project will be a vital part of the National Capital Commission's program and will be used as a source of reference material by the Dominion Bureau of Statistics in the taking of the 1971 census. The Commission is continuing with development of its own computer information program which will be used in the preparation of the Capital Improvements Program and the Program Review which are required by Treasury Board as part of the annual estimates program.

Other Activities

As well as meeting its major responsibilities, the Planning and Design Branch prepared a number of programs designed to enhance the appearance of the National Capital. Plans were drawn for a new bandstand in Vincent Massey Park, a

structure designed much like a carousel, made possible by the donation of \$35,000 from the Kiwanis Club of Rideau. Plans for an outdoor stage in Leamy Lake Park in Hull were prepared and the structure erected for Centennial year. Designs were prepared for development work at a number of government buildings and sites in accordance with the Commission's continuing program of providing site development and landscaping plans for government buildings and grounds. These included:

- National Arts Centre
- Heron Road Bridge
- National Library and Archives Building
- Dominion Archives Building (War Museum)
- Commemorative Sundial, Sir Alexander Campbell Building
- National Revenue Building
- National Research Council Building 1B
- National Research Council Radiology Laboratory
- Rideau Hall
- Research Laboratories, Energy, Mines & Resources — Corkstown Road
- National Museum of Science and Technology
- Exhibition Commission Headquarters
- National Research Council Linear Acceleration Laboratory
- National Research Council Radiation Biology Building
- Rockcliffe Air Base
- Dow's Lake West Shoreline
- Postal Terminal Building

Drawings and specifications were also prepared for the relocation of the Commission's Public Relations Division to new quarters at 48 Sparks Street. Plans were also prepared for improvements to the interior and exterior of properties located on Elgin Street between Sparks and Queen streets.

Parks and Historic Sites

The Branch assisted the City of Ottawa and the Township of Nepean by providing site development plans for the Corkstown Road campground. Plans were prepared for improvements to the Garden of the Provinces, Vincent Massey Park, Rockcliffe Park and Leamy Lake Park. Plans were also developed for the preservation of the Thompson-Perkins Mill at Richmond Landing and for the restoration of the exterior of the Fraser Schoolhouse on John Street.

Parkways

During 1967, landscape designs were prepared for the Ottawa River Parkway, the Western Parkway and the extension of Colonel By Drive along the east bank of the Rideau Canal. Work began on the preliminary design of the Sawmill Creek Parkway.

Advice to Municipalities

To assist in the orderly development of the National Capital Region, planning or design advice and in some instances, financial assistance, are provided to municipalities. In the past year, the Commission concluded its financial contribution to the preparation of a Master Plan for seven municipalities located east of the Gatineau River. Advice on planning and design matters or special studies related to population forecasts were provided for the municipalities of Hull, Almonte, Buckingham, Gloucester, March and Wakefield.

In the past year, through its Planning and Design Branch, the Commission continued its active participation on the Ottawa Planning Area Board, the Technical Advisory Committee of the OPAB, and the Building Appearance Committee of the City of Ottawa. Co-operation and joint effort between officers of the Branch and staff of the City of Ottawa were particularly evident in the studies related to building heights in the vicinity of the Houses of Parliament and in the central area planning program which arose out of the transportation proposals.

THE OPERATIONS BRANCH

Responsibilities

The Operations Branch, headed by an Assistant General Manager, performs six major functions. It undertakes the implementation of long-range development programs. It carries out land acquisition, construction projects and provides technical advice and services to other Commission branches. Part of its responsibility is the operation and maintenance of all Commission properties. The Branch operates and maintains all parks, parkways and government properties entrusted to the Commission. Within this framework of responsibility, it deals with a multiplicity of projects ranging from the railway relocation program to the maintenance of floral displays.

Railway Relocation

The Railway Relocation Program continued to be the largest project undertaken by the Commission and accounted for approximately half its construction budget in 1967. The last major sections of the program were completed with the opening to rail traffic of the Ellwood subdivision on August 1, 1967 and relocation of the last phases of the Canadian Pacific Railway Company operation to the Walkley marshalling yards from the Ottawa West yard on October 29th.

Completion of this part of the program permitted the abandonment and removal of the Carleton Place subdivision line from Churchill Avenue to Bell's Corners and the demolition of surplus railway structures and tracks in the Ottawa West yard. This, in turn, will allow the realignment of Wellington Street from a point adjacent to the O'Keefe Brewery to the Scott Street right-of-way at Bayview, by means of a viaduct over the railway right-of-way. It will also permit the continuation of the landscaping of the Ottawa River Parkway.

In the City of Hull, structural steel bridges and trestles along the Montreal-Ottawa line from the Alexandra Bridge to St. Henri Street have been removed and tracks have been lifted for a distance of 2.07 miles. This operation permitted the completion of Québec Highway 11 at Montclair Boulevard and the construction of an industrial rail line to serve the Canada Cement Company. The removal of tracks and bridges also allowed development of an industrial park by the City of Hull.

In Hull West, a new passenger station is to be built for the Canadian Pacific Railway on Montcalm Street. Some railway land adjacent to the new station is to be transferred to the Commission through an agreement with the Canadian Pacific Railway. The Commission will construct and maintain a small park on the property. Minor construction remains to be completed at Ottawa Station, the Walkley marshalling yards and in Hull West. This work will be completed in 1968.

General agreement was reached with the railway companies for the transfer of assets effective October 31, 1967. The final agreement for this exchange has been submitted to the railway companies for execution. However, legal documentation will not be completed for some time.

Studies of a proposal for the removal of the Beachburg line from Wass Junction to Hurdman's Bridge was dealt with in the report of a consulting engineering firm engaged by the City of Ottawa. Half of the cost of this study was borne by the Commission. The consultants reported that although relocation was possible, costs would be substantial.

Parks and Parkways

The Ottawa River Parkway and a section of the Western Parkway were officially opened to traffic on June 7, 1967. This completed a traffic route along the Ottawa River west from the National Library and Public Archives Building on Wellington Street to Carling Avenue in the west end of Ottawa. Major structures required for the construction of the parkway included four bridges and three traffic interchanges. Landscape development on the Ottawa River Parkway and Western Parkway was carried out through grading and grassing of the medians and a portion of the verges. Along the Ottawa River Parkway, from Wellington Street to Parkdale Avenue, large quantities of fill, obtained at no cost to the Commission, were used to raise the verges of the grade required for proper landscaping. With the proper grade established, the landscaping will continue. During 1967, Colonel By Drive was extended from Hawthorne Avenue and the Pretoria Bridge north along the east bank of the Rideau Canal to connect to Rideau Street. Landscaping was carried out by both Commission forces and a landscape contractor during the winter months. This section of the parkway was opened officially on June 7, 1967 and immediately attracted large numbers of motorists. The Commission is proceeding with landscaping on the Heron Road Bridge between Highway 16 on the west and Riverside Drive on the east. During the past year, trees have been planted and turf established along the western approaches of the Heron Road Bridge. Cost of the double bridge is shared by the Department of Public Works and the City of Ottawa with the Commission providing some of the land for the right-of-way. The Commission provided a site for a monument to commemorate the workers who lost their lives when a part of the bridge collapsed during construction in August, 1966. Particular attention was given to landscaping around Union Station and to the embellishment of Confederation Square with planter boxes containing trees, shrubs and flowers.

Centennial Projects

During Centennial Year, the National Capital Commission co-operated with, and assisted the Centennial Commission in a number of projects designed to enhance the National Capital. In some instances, the costs of these projects were borne by the Centennial Commission, while in others the National Capital Commission assumed a portion of the costs. Among the projects constructed by the National Capital Commission for Centennial year were:

- An earthen amphitheatre on Nepean Point for the staging of the Sound and Light Festival
- Design and erection of a commemorative tablet at the Dow's Lake Tulip display which was unveiled by Her Majesty, Queen Juliana of the Netherlands in May, 1967. The tablet recalled the period during the Second World War when the Queen lived in Canada's Capital before ascending to the throne.

- An outdoor theatre stage in Leamy Lake Park, Hull
- Centennial flag displays at ten locations throughout the National Capital Region

Government Building Sites

In co-operation with the Department of Public Works program for building site development, the Commission undertook work at nine major sites during 1967. Landscape development was carried out at Number Seven Rideau Gate. At Laurier Avenue and Elgin Street, landscape work was carried out on the former site of the Roxborough Apartment Hotel. The entrance to the National Library was landscaped and improvements were carried out on the grounds surrounding the National War Memorial. At the RCMP Headquarters building, rough areas were improved and landscape development was continued around the Environmental Laboratory in Tunney's Pasture. On Riverside Drive, the Commission graded low-lying areas adjacent to the R.A. Centre for future grassing operations, and in Confederation Heights, landscape development around the CBC Headquarters building was completed with a tree-planting program. The Commission also met requirements of the Department of Public Works for landscape material required on Parliament Hill during Centennial year.

Legal Surveys

As part of the Railway Relocation plan, extensive legal surveys continued in 1967. This activity centered mainly on work carried out in the vicinity of Ottawa Station, along the route of the Prescott subdivision and in the Ottawa West yards.

During the year, the Commission co-operated with the Department of Energy, Mines and Resources, the City of Ottawa, and other municipalities in the completion of the first phase of a co-ordinated survey control system for the Ottawa area. This system became operative in the spring of 1968.

Land Acquisition

For the purpose of redeveloping downtown Ottawa and acting on behalf of the Government of Canada, the Commission acquired 12 properties in the central area of Ottawa bounded by Sparks, Bank, Albert and Kent Streets. These properties lie immediately south of holdings of the Bank of Canada. This acquisition is financed by the Bank of Canada. In addition to the aforementioned properties, 60 leasehold interests are also involved.

During the year, the Commission also completed 58 transactions involving payment of compensation to former owners for other land purchases. This involved expenditures of about \$4,600,000. By comparison, in 1966-67, the Commission completed 116 transactions valued at \$7,700,000. During the 1967-68 fiscal year, the Commission referred nine property cases to the Department of Justice for possible Exchequer Court action.

The availability of developed industrial land was reduced by the sale of twenty-six acres of industrial land to nine industries. Depending upon the availability of funds, the Commission will develop additional industrial sites in the Walkley Road section of Ottawa.

Property Administration

Exclusive of parks and parkways, the Commission administers properties valued at more than \$50,000,000. Properties have been leased to more than 1,100 tenants and rentals have produced gross revenues of \$1,465,000 during the 1967-68 fiscal year.

The exteriors of 108 buildings were painted. Of these, 104 are located in the Greenbelt, two in the City of Ottawa, and two in Gatineau Park. In the Greenbelt, 106 farms and 373 dwellings were occupied by tenants.

Co-operation between the Commission, the RCMP and police forces of the Townships of Gloucester and Nepean has resulted in a further reduction in littering and in the number of vehicles and other large trash abandoned on Commission property.

Within its property administration program, the Commission is acting on an agency basis the properties acquired in the Bank, Sparks, Queen and Kent streets section of Ottawa.

Property Control and Services

In 1967, the Property Control and Services Section of the Operations Branch was reorganized. The Section maintains a real property inventory and supplies information to the Department of Public Works for development of the national real property inventory.

The Section is also responsible for the provision of stenographic and secretarial service to the Branch.

Gatineau Park

The popularity of Gatineau Park with its 88,300 acres of forest, lakes and streams is illustrated by the increasing use of its services. Last year, 1,775,000 people visited the park, an 18 percent increase over 1966. Its road system accommodated about a third of a million vehicles. Some 87,000 persons visited Moorside (Kingsmere Park, Québec).

During the past year, work on game fish management was continued under the direction of the Canadian Wildlife Service of the Federal Government. Further research in connection with habitat improvement was carried on together with experiments in controlling the perch population. This latter work is part of a long-range program to reduce the number of coarse fish in park waters, thus making them available to the better types of game fish. Experimental plantings of pickerel were carried out at Lac Lapêche. The reforestation program was continued with 115,000 seedlings being planted at various locations throughout the park. Pending the preparation of a long-range development plan for the park, there were no major additions or alterations to visitor facilities.

Motorized oversnow vehicles were more popular than last year, and the park areas set aside for them were extensively used throughout the winter. Visitors using oversnow vehicles were more careful this year in abiding by the rules and regulations instituted by the Commission.

The campground at Lac Philippe was intensively used throughout the summer, and the pattern of use was much different from that of former years. More camping permits were issued, but the camping groups stayed for a much shorter period. This change in use was probably influenced by Expo 67 with the camping ground being used as an overnight stop by visitors on their way to Montreal.

A simple outdoor amphitheatre was constructed at Lac Philippe. It was used each Sunday during July and August for interdenominational church services. These services proved very popular and it is hoped that the same arrangements can be continued.

THE FINANCE AND ADMINISTRATION BRANCH

Responsibilities

The Finance and Administration Branch, headed by a Director-General, performs four major functions. It is responsible for purchasing, personnel, accounting and the financial affairs of the Commission. Within this framework of responsibility, it provides staff services and advice to line management.

The financial statement of the Commission for the fiscal year ending March 31, 1968, together with the Auditor General's report, appear in Part II of this Annual Report.

PUBLIC RELATIONS DIVISION

Public Information

During 1967, the Public Relations Division of the National Capital Commission faced enlarged responsibilities due in part to the number of Canadians who visited the National Capital during Centennial year.

The Division enlarged its educational program. During 1967, more than 200 groups of students, involving 7,200 children, visited the display area for lectures, slide shows and film screenings.

Throughout the year, the Division provided guide service for many of the heads of state and foreign dignitaries visiting Canada. Assistance was provided to the Canadian Tulip Festival and guides were arranged for a number of tours. The Division also assisted in making arrangements for musical concerts in Vincent Massey Park.

In June, a special tour of the National Capital Region was conducted for Members of Parliament and Senators. The Division also provided an exhibit at the Canadian National Exhibition in Toronto which was viewed by more than 40,000 persons.

A major function was participation, as in former years, in the 17th Annual Adventure in Citizenship Program sponsored by the Rotary Club of Ottawa, in which some 242 students from across Canada participated. The Commission's contribution was the provision of a guided tour of the National Capital Region, dinner at the Chateau Laurier Hotel and a scholarship not exceeding \$600 to be applied to first year university tuition. The winner of the 1967 competition, "Why a National Capital of Canada?", was Miss Barbara Matviw of Vegreville, Alberta.

Publications covering various aspects of the Commission's activities were produced in English and French.

To extend further the information and public relations program, the Division commissioned a new film, "Ottawa — Reflection of a Nation". This new film, in both official languages, is available through National Film Board outlets in Canada.

The Historical Program

The National Capital Commission is deeply interested in the preservation and development of historic sites in the National Capital Region. Much of this work is carried out by the Historical Advisory Committee and the historical section of the Public Relations Division.

During 1967, liaison with local historical societies was continued and extended. Ties were strengthened with various societies and university groups throughout Canada.

Grants-in-aid were given to a number of local historical societies and individuals in the National Capital Region for the preservation of sites of historic significance.

Work is proceeding on the production of a new historical guide to the National Capital Region. This publication, "The Ottawa Country", should be available in 1968.

Documentation and classification of old buildings within the National Capital Region continued throughout the year with a view to establishing an historical preservation program.

THE ROYAL CANADIAN MOUNTED POLICE REPORT

The National Capital Commission is appreciative of the role of the Royal Canadian Mounted Police in protecting lives and property on federally owned land. * During the last year, the RCMP continued to patrol Gatineau Park, the parkway system, the Greenbelt and other areas under the control of the Commission.

The work of the force was increased during 1967 due to the number of people visiting the national capital during Centennial year.

Extensive patrols by the RCMP were required in safeguarding Gatineau Park, and the camping and picnic areas. This can be attributed to the increasing popularity of the open space and leisure areas provided and maintained by the Commission.

The Commission is grateful for the support and cooperation given by the RCMP and the local police forces operating in the National Capital Region.

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